

# PPP in Health

## Full Description

A range of approaches to healthcare PPPs has emerged. The UK range was the leading proponent of hospital facility PPPs under its PFI Initiative, focusing on development/ rehabilitation of facilities and facilities management. A number of countries have followed a similar approach to hospital PPPs, focusing on facilities, including **Australia** (below) where a number of states continue to follow this approach.

**India**, by contrast, has adopted more comprehensive service delivery PPPs, where not only are the facilities developed and improved by the concessionaire but services are provided. The approach is more one of a private hospital built on public land with a requirement to make a certain number of beds/ treatments available to publicly funded patients. The rest of the facilities can be used for private patients. In some cases the concessionaire will pay the government a fee for the right to operate the concession, in others it will require a subsidy. Typically the bids are evaluated based on the lowest cost to government.

Local authorities, often cash strapped, are looking to PPPs to allow them to provide the health facilities that they find unaffordable. As with many sub-national PPPs, they utilize land available to them to develop a partnership with the private sector that they expect to benefit their citizens.

Technology improvements have had significant impact on health care and how this is delivered, with increased use of out patient day operations not involving an in-patient stay. In OECD countries this is already leading to less dependency on large general hospitals and more focus on specialist out patient facilities or clinics. As PPP are for long term careful consideration needs to be given on how and when these technology changes are likely to impact how healthcare is delivered in developing countries and whether there should / will be a similar shift in focus.

## General Reading

- [Build and Beyond: The revolution of Healthcare PPPs \(PwC\)](#)
- [Global Health Group at UCSF website](#)
- [Guidebook on PPP in Hospital Management \(ADB\) - Philippines](#)
- [Guidebook on PPP in Pharmacy \(ADB\) - Philippines](#)
- [UNECE - PPP in Health Sector](#) [draft discussion paper for comment]
- [Public-Private Integrated Partnerships Demonstrate the Potential to Improve Health Care Access, Quality and Efficiency](#)
- [IFC Advisory Services in PPPs: SmartLessons](#)
- [Handshake Issue #3: Health & PPPs](#)

## Sample Contracts

This section looks at sample projects in a number of jurisdictions.

### Australia

- New South Wales, [North Shore Community Hospital PPP Project](#) - This report has been prepared by NSW Health Infrastructure in accordance with the *Working with Government Guidelines for Privately Financed Projects, December 2006* and the *Premier's Memorandum No. 2007-01 Public Disclosure of Information Arising from NSW Government Tenders and Contracts*. Read [Contract Summary](#) and [Project Deed](#).

- Victoria - [Bendigo Hospital PPP Project](#) - This Project Summary was prepared by Partnerships Victoria and it provides information about the contractual nature of the Bendigo Hospital Project (Project). Read [Project Summary](#) and [Project Documents](#).
- New Royal Children's Hospital - This Project Summary was prepared by the Department of Human Services in conjunction with the Department of Treasury and Finance. Read [Project Summary](#).

## India

There have been a number of projects that have reached financial close, some of which will be displayed here.

The Department of Economic Affairs has also developed a suite of model documents and guidance papers (green books) for a variety of PPPs in the health sector:

- [Guide for Practitioners for PPP in Primary Health Facilities](#)
- [Model Concession Agreement for Primary Health Facilities \(Green Book\)](#)
- [Guide for Practitioners for PPP in Brownfield Hospital Facilities](#)
- [Model Concession Agreement for Brownfield Hospitals \(Green Book\)](#)
- [Guide for Practitioners for PPP in Greenfield Hospital Facilities](#)
- [Model Concession Agreement for Greenfield Health Facilities \(Green Book\)](#)
- [Guide for Practitioners for PPP in Diagnostic Centres](#)
- [Model Concession Agreement for Diagnostic Centres](#)
- [Guide for Practitioners in PPP in Medical Colleges](#)
- [Model concession Agreement for Medical Colleges](#)

## Philippines

- [Draft Guidance for early stages of development of PPP in Health Sector](#)

### Related Content

[Sub-national and Municipal PPPs](#)

[Sub-national and Municipal PPP Project Documents by Sub-Sector](#)

[Energy Saving and Urban Renewable Projects](#)

[Grain Storage PPPs](#)

[Municipal Solid Waste \(MSW\) PPPs](#)

[Water & Sanitation PPPs](#)

[Transport and Logistics](#)

[Sub-national and Municipal Policies Laws and Regulations](#)

[Guidance Manuals for Local Governments](#)

[Municipal Public-Private Partnership Framework](#)

[Further Readings on Sub-national PPPs](#)

### Additional Resources

[Three ways to partner with cities and municipalities to mobilize private capital for infrastructure: A look at Latin America](#)

[Asian Countries Tap Potential of Subnational PPPs](#)

[What do mothers-in-law and national PPP structures have in common?](#)