

Retail and Commercial Space

Municipal PPP Project Summaries

Infrastructure projects can attract additional revenues through retail services or provide opportunities for commercial revenues.

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Retail and Commercial Space, IRI, Photo side view of an abandoned against blue wall

Infrastructure projects can attract additional revenues through retail services, provided in, above, under, or around the infrastructure facility, e.g. convenience stores, shops, banking services and floating or rooftop solar.

The World Bank's [Municipal Public-Private Framework Case Studies](#) includes around 100 Project Summaries with examples of commercial value capture in various sectors and from countries around the world. Below is a list of projects and project summaries which use **Retail and Commercial Space** as innovative sources of funding.

To find more see [Municipal Public-Private Partnership Framework](#).

List of Projects: Retail and Commercial Space

- [Moncloa Transportation Exchanger, Madrid, Spain \(1\)](#)
- [Hong Kong Mass Transit Railway Corporation, Hong Kong SAR, China \(2\)](#)
- [Sheberghan City Bus Terminal, Sheberghan, Afghanistan \(4\)](#)
- [Modern Bus Terminal and Municipal Market, Danli, Honduras \(5\)](#)
- [Challenging Case: Bus Terminal-cum-Commercial complex, Mohali, India \(6\)](#)
- [Challenging Case: Amritsar Intercity Bus Terminal, Punjab, India \(7\)](#)
- [Challenging Case: Bus Terminal and Commercial Complex, Dehradun, India \(8\)](#)
- [Pulkovo International Airport, St. Petersburg, Russia \(11\)](#)
- [Commercial and Landside Operations of I Gusti Ngurah Rai International Airport, Bali, Indonesia \(12\)](#)
- [IT Network Integration, Barcelona, Spain \(31\)](#)
- [Next Generation Nationwide Broadband Network, Singapore \(32\)](#)
- [Municipal Geographic Information System \(GIS\), Surat Municipality, India \(35\)](#)
- [Mandaluyong City Market, Manila, Philippines \(38\)](#)
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- [Bocause Public Market, Bocause, Bulacan, Philippines \(40\)](#)
- [Kalangala Integrated Infrastructure Programme, Bugala Island, Uganda \(43\)](#)
- [Automated Multi-level Car Park, Connaught Place, New Delhi, India \(44\)](#)
- [Underground Parking and Commercial Services Center, San Borja, Peru \(45\)](#)
- [Multi-level Car Parks in Thimphu City, Bhutan \(48\)](#)
- [Sports Hub, Singapore \(51\)](#)
- [Campin Coliseum \(Movistar Arena\), Bogota, Colombia \(53\)](#)
- [Aquanova America, Saint-Dié-des-Vosges, France \(54\)](#)
- [Akaretler Row Houses, Istanbul, Turkey \(56\)](#)
- [Jal Mahal Palace in Jaipur, India \(57\)](#)
- [Elbphilharmonie, Hamburg, Germany \(58\)](#)
- [Rooftop Solar PV and Energy for Underserved Communities, Connecticut, United States \(66\)](#)
- [Durban Point Waterfront Development Project, Ethekwini, South Africa \(71\)](#)

- [Croydon Council Urban Regeneration Vehicle, London Borough of Croydon, United Kingdom \(72\)](#)
- [Capitol Crossing, Washington, District of Colombia, United States \(75\)](#)
- [Downtown Renewal, Silver Spring, Maryland, United States \(76\)](#)
- [Mixed Use Development, Virginia Beach, Virginia, United States \(78\)](#)
- [Long Beach Civic Center Project, Long Beach, California, United States \(79\)](#)
- [Sustainable Housing Project in Turin, Italy \(81\)](#)
- [Dege Eco Village, Dar es Salaam, Tanzania \(83\)](#)
- [Majadahonda's Puerta de Hierro Hospital, Madrid, Spain \(95\)](#)
- [Hemodialysis Center at the National Kidney and Transplant Institute, Quezon City, Manila, Philippines \(97\)](#)
- [Changi Airport \(102\)](#)
- [Retail in North-western Hospital, Chicago \(103\)](#)
- [Pilot Courier Hubs and Lockers in Residential Areas, Singapore \(104\)](#)

Project Summaries

[Photo railroad travel passenger train with motion blur effect, concept tourism.](#)

[Moncloa Transportation Exchanger, Madrid, Spain](#)

[Hong Kong MRT](#)

[Hong Kong Mass Transit Railway Corporation, Hong Kong SAR, China](#)

[City Bus Terminal](#)

[Sheberghan City Bus Terminal, Sheberghan, Afghanistan](#)

[Municipal Market](#)

[Modern Bus Terminal and Municipal Market, Danli, Honduras](#)

[Bus Terminal-cum-Commercial complex](#)

[Bus Terminal-cum-Commercial complex in Mohali, India](#)

[Bus Terminal](#)

[Amritsar Intercity Bus Terminal, India](#)

[Bus Terminal](#)

[Bus Terminal and Commercial Complex, Dehradun, India](#)

[airport](#)

[Pulkovo Airport, St. Petersburg, Russia](#)

[airport](#)

Commercial and Landside Operations of I Gusti Ngurah Rai International Airport, Bali, Indonesia

network not found or type unknown

IT Network Integration, Barcelona, Spain

Internet router not found or type unknown

Next Generation Nationwide Broadband Network, Singapore

GIS not found or type unknown

Municipal Geographic Information System (GIS), Surat Municipality, India

city market not found or type unknown

Mandaluyong City Market, Manila, Philippines

market not found or type unknown

Pike Place Market, Seattle, United States

market not found or type unknown

Bocause Public Market, Bocause, Bulacan, Philippines

ship not found or type unknown

Kalangala Integrated Infrastructure Programme, Bugala Island, Uganda

car park not found or type unknown

Automated Multi-level Car Park, Connaught Place, New Delhi, India

car park not found or type unknown

Underground Parking and Commercial Services Center, San Borja, Peru

car park not found or type unknown

Multi-level Car Parks in Thimphu City, Bhutan

sports hub not found or type unknown

Sports Hub, Singapore

Stadium not found or type unknown

Campin Coliseum (Movistar Arena), Bogota, Colombia

fountain not found or type unknown

[**Aquanova America, Saint-Dié-des-Vosges, France**](#)

Old houses not found or type unknown

[**Akaretler Row Houses, Istanbul, Turkey**](#)

Take view from window not found or type unknown

[**Jal Mahal Palace in Jaipur, India**](#)

hamburg city not found or type unknown

[**Elbphilharmonie, Hamburg, Germany**](#)

roof solar not found or type unknown

[**Rooftop Solar PV and Energy for Underserved Communities, Connecticut, United States**](#)

city view not found or type unknown

[**Durban Point Waterfront Development Project, Ethekewini, South Africa**](#)

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road not found or type unknown

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urban not found or type unknown

[**Downtown Renewal, Silver Spring, Maryland, United States**](#)

beach not found or type unknown

[**Mixed Use Development, Virginia Beach, Virginia, United States**](#)

building not found or type unknown

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housing not found or type unknown

[**Sustainable Housing Project in Turin, Italy**](#)

village not found or type unknown

[**Dege Eco Village, Dar es Salaam, Tanzania**](#)

hospital not found or type unknown

[Majadahonda's Puerta de Hierro Hospital, Madrid, Spain](#)

hospital found or type unknown

[Hemodialysis Center at the National Kidney and Transplant Institute, Quezon City, Manila, Philippines](#)

Changi airport Jewel Mall

[Changi Airport, Singapore](#)

Building found or type unknown

[Retail in Northwestern Hospital, Chicago](#)

locker found or type unknown

[Pilot Courier Hubs and Lockers in Residential Areas, Singapore](#)

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The [Guidelines on Innovative Revenues for Infrastructure \(IRI\)](#) is intended to be a living document and will be reviewed at regular intervals. They have not been prepared with any specific transaction in mind and are meant to serve only as general guidance. It is therefore critical that the Guidelines be reviewed and adapted for specific transactions.

To find more, visit the [Innovative Revenues for Infrastructure](#) section and the [Content Outline](#), or [Download the Full Report](#). For [feedback](#) on the content of this section of the website or suggestions for links or materials that could be included, please contact the Public-Private Partnership Resource Center at ppp@worldbank.org.

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