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Key References - PPP Cycle

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Practical Guidance on Implementing PPP Projects, Other Guidance Material and Toolkits

- Kerf, Michael, R. David Gray, Timothy Irwin, Celine Levesque, Robert R. Taylor, and Michael Klein. 1998. "Concessions for Infrastructure: A guide to their design and award." World Bank Technical Paper No. 399. Washington, DC: World Bank. Describes and provides examples on several of the

important steps in developing and implementing PPPs—focusing on user-pays PPPs, or concessions. Includes sections on detailed design, the tender process, and the institutional (regulatory) structure for contract management.

- Farquharson, Edward, Clemencia Torres de Mästle, E. R. Yescombe, and Javier Encinas. 2011. *How to Engage with the Private Sector in Public-Private Partnerships in Emerging Markets*. Washington, DC: World Bank. Describes and provides guidance on the whole PPP process, highlighting the experience of developing countries. Briefly covers project selection; the focus is on preparing and bringing the project to market and engaging with the private sector.
- WB. 2009a. "Toolkit for Public-Private Partnerships in Roads and Highways." World Bank. URL. Module 5: Implementation and Monitoring provides guidance and links to further material on project identification, feasibility studies and analysis, procurement, contract award, and contract management.
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- IN. 2013b. *Guidelines for Formulation, Appraisal and Approval of Central Sector Public Private Partnership Projects*. New Delhi: Government of India, Ministry of Finance. A compendium which brings together the guidelines notified by the central government of India for the formulation, appraisal and approval of central sector PPP projects. Also provides a template with a checklist for financial support to PPPs in infrastructure under the Viability Gap Funding Scheme.

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