

TORs for Advisors

SAMPLE TERMS OF REFERENCE: Best practices in governments making the most of their external advisers

“How can we as government make the best use of our external advisers?” This is a question we often hear as regular advisers to host governments, or from multilateral or other agencies supporting governments, on the procurement of much needed energy and infrastructure—especially in emerging markets.

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When designing and developing a public-private partnership (PPP) project, a government agency may seek assistance from external advisers to complement its own team and supplement its resources and expertise. The range of potential advisers includes legal, financial and technical advisers and can be used to develop pre-feasibility and feasibility studies, as well as draft bidding documents and support the contracting agency in procuring and negotiating the project.

Below are resources offering guidance on drafting TORs as well as sample TORs:

Sections



[Sample TORs by Project](#)

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